## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 7, 2018

# **UPWORK INC.**

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-38678

(Commission File Number)

441 Logue Avenue Mountain View, California (Address of Principal Executive Offices) 46-4337682 (IRS Employer Identification No.)

> 94043 (Zip Code)

Registrant's Telephone Number, Including Area Code: (650) 316-7500

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company  $\boxtimes$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02 Results of Operations and Financial Condition

On November 7, 2018, Upwork Inc. ("Upwork") issued a press release and will hold a conference call regarding its financial results for the quarter ended September 30, 2018. A copy of the press release is furnished as Exhibit 99.1 to this report.

The information furnished with this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such a filing.

Upwork is making reference to non-GAAP financial information in both the press release and the conference call. A reconciliation of GAAP to non-GAAP results is provided in the attached Exhibit 99.1 press release.

Upwork uses its Investor Relations website (https://investors.upwork.com/), its Twitter handle (https://twitter.com/Upwork) and Stephane Kasriel's Twitter handle (https://twitter.com/skasriel) and LinkedIn profile (http://www.linkedin.com/in/kasriel) as means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit<br/>NumberDescription99.1Press release dated November 7, 2018

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Upwork Inc.

Date: November 7, 2018

By: \_\_\_\_\_/s/ Brian Kinion

Brian Kinion Chief Financial Officer (Principal Financial and Accounting Officer)

2

### **Upwork Reports Third Quarter 2018 Financial Results**

- Gross services volume (GSV) increased by 27% year-over-year to \$449.5 million
- Revenue increased by 23% year-over-year to \$64.1 million
- Core clients grew 22% year-over-year to 101,000
- Client spend retention increased to 108%, up from 95% a year ago

Mountain View, CA – November 7, 2018 – Upwork Inc. (Nasdaq: UPWK), the largest freelancing website, as measured by GSV, today announced its third quarter 2018 financial results.

"We are pleased that in our first earnings report as a public company we recorded strength across the business, driven by both new clients and expanded relationships with our core clients," said Stephane Kasriel, CEO of Upwork. "Through our innovation, Upwork is a leading force in creating a better future of work. Our continued success is fueling our mission to create economic opportunities so people have better lives."

#### Third Quarter 2018 Financial Results & Highlights

- **Revenue:** Marketplace revenue for the third quarter increased 23% year-over-year to \$56.8 million, while managed services revenue was up 21% year-over-year to \$7.3 million
- Take Rate: Take rate, which we define as revenue divided by GSV, in the third quarter was 14.3% net losses compared to 14.8% a year ago
- Gross Margin: Gross margin was 68%, remaining consistent year-over-year
- Net Loss: Net loss was \$7.3 million compared to a net loss of \$0.3 million a year ago. Non-GAAP net loss was \$1.4 million compared to a non-GAAP net income of \$1.9 million a year ago
- Adjusted EBITDA: Adjusted EBITDA was (\$0.1) million in the third quarter compared to \$2.8 million a year ago

A reconciliation of non-GAAP net income (loss) and adjusted EBITDA to GAAP net income (loss) are provided at the end of this press release.

#### Guidance

As of November 7, 2018, Upwork is initiating revenue and adjusted EBITDA guidance for its fourth quarter and full year 2018 as follows:

For the fourth quarter of 2018, Upwork expects to report:

- Revenue in the range of \$64.5 million to \$66.0 million
- Adjusted EBITDA in the range of (\$0.75) million to \$0.25 million

For the full year 2018, Upwork expects to report:

- Revenue in the range of \$250.5 million to \$252.0 million
- Adjusted EBITDA in the range of (\$0.5) million to \$0.5 million

We have not reconciled our guidance with respect to adjusted EBITDA to GAAP net income (loss) because certain items that impact adjusted EBITDA, such as stock-based compensation expense, are uncertain or out of our control, or cannot be reasonably predicted. In particular, stock-based compensation expense is impacted by our future hiring and retention needs, as well as the future fair market value of our common stock, all of which is difficult to predict and subject to constant change, and none of which is within our control. The actual amount of these expenses during 2018 will have a significant impact on our future GAAP financial results. Accordingly, a reconciliation of adjusted EBITDA to net income (loss) is not available without unreasonable effort.

#### Third Quarter 2018 Financial Results Conference Call and Webcast

Upwork will host a conference call today at 2 p.m. Pacific Time/5 p.m. Eastern Time to discuss the company's third quarter 2018 financial results. An audio webcast archive will be available following the live event for approximately one year at <u>https://investors.upwork.com</u>. The prepared remarks corresponding to the information reviewed on today's conference call will also be available on our Investor Relations website, once the call has concluded.

Upwork uses its Investor Relations website (<u>https://investors.upwork.com</u>), its Twitter handle (<u>https://twitter.com/Upwork</u>), and Stephane Kasriel's Twitter handle (<u>https://twitter.com/skasrie</u>]) and LinkedIn profile (<u>http://www.linkedin.com/in/kasriel</u>) as means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD.

#### Safe Harbor Statement

This press release includes forward-looking statements, which are statements other than statements of historical facts, and statements in the future tense. These statements include, but are not limited to, statements regarding the future performance of Upwork, including expected financial results for the fourth quarter and the full year 2018. Forward-looking statements are based upon various estimates and assumptions, as well as information known to Upwork as of the date of this press release, and are subject to risks and uncertainties. Accordingly, actual results could differ materially or such uncertainties could cause adverse effects on our results, including: our ability to attract and retain a community of freelancers and clients; our limited operating history under our current platform and pricing model; if the market for freelancers and the services they offer develops more slowly than we expect; our ability to develop and release new products and services, and develop and release successful enhancements, features, and modifications to our existing products and services; our ability to generate revenue from our marketplace offerings; the impact of new and existing laws and regulations; competition; our ability to develop, maintain, and enhance our brand and reputation cost-effectively; challenges to contractor classification or employment status of freelancers on our platform; the market for information technology; future changes to our pricing model; payment and fraud risks; our ability to sell to large enterprise clients; litigation and related costs; privacy; security breaches; and other general market, political, economic and business conditions. Actual results could differ materially from those predicted or implied, and reported results should not be considered as an indication of future performance.

Additional risks and uncertainties that could affect our financial results are included under the caption "Risk Factors" in our final prospectus filed pursuant to Rule 424(b) with the SEC on October 3, 2018 and our other SEC filings, which are available on the Investor Relations page of our website at https://investors.upwork.com and on the SEC website at www.sec.gov. Additional information will also be set forth in our Quarterly Report on Form 10-Q for the three months ended September 30, 2018. All forward-looking statements contained herein are based on information available to us as of the date hereof and we do not assume any obligation to update these statements as a result of new information or future events.

Undue reliance should not be placed on the forward-looking statements in this press release. These statements are based on information available to Upwork on the date hereof, and Upwork assumes no obligation to update such statements.

#### **Non-GAAP Financial Measures**

To supplement our condensed consolidated financial statements, which are prepared in accordance with GAAP, we present non-GAAP net income (loss) and adjusted EBITDA in this press release. Our use of non-GAAP financial measures has limitations as an analytical tool, and these measures should not be considered in isolation or as a substitute for analysis of financial results as reported under GAAP.

We use these non-GAAP financial measures in conjunction with financial measures prepared in accordance with GAAP for planning purposes and as a measure of financial performance. These measures provide consistency and comparability with past financial performance, facilitates period-to-period comparisons of core operating results, and also facilitates comparisons with other peer companies, many of which use similar non-GAAP financial measures to supplement their GAAP results. We exclude the following items from one or more of our non-GAAP financial measures:

- Stock-based compensation expense: We exclude stock-based compensation expense, which is a non-cash expense, from certain of our non-GAAP financial measures because we believe that excluding this item provides meaningful supplemental information regarding operational performance. In particular, companies calculate stock-based compensation expense using a variety of valuation methodologies and subjective assumptions.
- Depreciation and amortization: We exclude depreciation and amortization, which are non-cash expenses.
- Change in fair value of redeemable preferred stock warrant liability: We exclude the change in fair value of redeemable preferred stock warrant liability which is a non-cash charge that will not recur in the periods following the fourth quarter of 2018.

Investors are cautioned that there are material limitations associated with the use of non-GAAP financial measures as an analytical tool. In particular, we exclude stock-based compensation expense and depreciation and amortization are recurring and will be reflected in our financial results for the foreseeable future. The non-GAAP measures we use may be different from non-GAAP financial measures used by other companies, limiting their usefulness for comparison purposes. We compensate for these limitations by providing specific information regarding the GAAP items excluded from these non-GAAP financial measures. A reconciliation of these non-GAAP measures has been provided in the financial statement tables included in this press release and investors are encouraged to review the reconciliation.

#### **About Upwork**

<u>Upwork</u> is the largest freelancing website, as measured by GSV, for businesses to find and work with highly-skilled freelancers—a sought after, critical, and expanding component of the global workforce. As an increasingly connected and independent workforce goes online, knowledge work—like software, shopping, and content before it—is shifting online as well. This shift is making it easier for clients to connect and work with talent in near real-time and is freeing professionals everywhere to work where and how they want to. Upwork's mission is to create economic opportunities so people have better lives. Upwork is headquartered in Mountain View, California, with offices in San Francisco and Chicago. For more information, visit Upwork's website at <u>www.upwork.com</u>, or its Investor Relations website at <u>https://investors.upwork.com</u>, or join Upwork on <u>Twitter, Facebook</u>, and <u>LinkedIn</u>.

Upwork is a registered trademark of Upwork Inc. All other product and brand names may be trademarks or registered trademarks of their respective owners.

#### UPWORK INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except for per share data) (Unaudited)

	Three Months Ended September 30,				Nine Months Ended September 30,			
		2018 2017		2017	2018			2017
Revenue:								
Marketplace	\$	56,766	\$	46,186	\$	164,180	\$	130,124
Managed services		7,347		6,076		21,832		17,669
Total revenue		64,113		52,262		186,012		147,793
Cost of revenue		20,504		16,894		60,578		47,847
Gross profit		43,609		35,368		125,434		99,946
Operating expenses:								
Research and development		14,377		11,514		40,680		32,519
Sales and marketing		18,967		13,626		55,054		37,327
General and administrative		11,707		8,952		34,102		25,415
Provision for transaction losses		1,892		1,073		4,612		2,857
Total operating expenses		46,943		35,165		134,448		98,118
Income (loss) from operations		(3,334)		203		(9,014)		1,828
Interest expense		589		199		1,674		629
Other expense, net		3,423		260		3,845		75
Income (loss) before income taxes		(7,346)	_	(256)		(14,533)		1,124
Income tax provision				(45)		(9)		(56)
Net income (loss)	\$	(7,346)	\$	(301)	\$	(14,542)	\$	1,068
Undistributed earnings allocable to preferred stockholders		_		_		_		(1,068)
Net loss attributable to common stockholders	\$	(7,346)	\$	(301)	\$	(14,542)	\$	
Net loss per share attributable to common stockholders, basic and diluted	\$	(0.20)	\$	(0.01)	\$	(0.41)	\$	
Weighted-average shares used to compute net loss per share attributable to common stockholders, basic and diluted		36,070		33,299		35,129		32,760

#### UPWORK INC CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) (Unaudited)

	Septemb	ber 30, 2018	December 31, 2017
ASSETS			
Current assets:			
Cash	\$	27,055	\$ 21,595
Funds held in escrow, including funds in transit		107,479	87,195
Trade and client receivables		41,592	30,762
Prepaid expenses and other current assets		5,326	4,574
Total current assets		181,452	 144,126
Property and equipment, net		6,260	3,514
Goodwill		118,219	118,219
Intangible assets, net		6,671	8,672
Other assets, noncurrent		6,240	658
Total assets	\$	318,842	\$ 275,189

## LIABILITIES, REDEEMABLE CONVERTIBLE PREFERRED STOCK AND

## STOCKHOLDERS' DEFICIT

Current liabilities:			
Accounts payable	\$ 5,471	\$	462
Escrow funds payable	107,479		87,195
Debt, current	29,594		10,342
Accrued expenses and other current liabilities	16,911		16,030
Deferred revenue	 717		614
Total current liabilities	160,172		114,643
Debt, noncurrent	19,304		23,491
Other liabilities, noncurrent	 6,110		1,936
Total liabilities	 185,586		140,070
Redeemable convertible preferred stock	166,486		166,486
Stockholders' deficit:			
Common stock	4		3
Additional paid-in capital	104,900		92,222
Accumulated deficit	(138,134)		(123,592)
Total stockholders' deficit	(33,230)	-	(31,367)
Total liabilities, redeemable convertible preferred stock, and stockholders' deficit	\$ 318,842	\$	275,189

#### UPWORK INC CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

	Three Months Ended September 30,			Nine Months Ended September 30,					
		2018		2017		2018		2017	
CASH FLOWS FROM OPERATING ACTIVITIES:									
Net income (loss)	\$	(7,346)	\$	(301)	\$	(14,542)	\$	1,068	
Adjustments to reconcile net income (loss) to net cash provided by (used in)									
operating activities:		1 000		1.050		4.640		0.055	
Provision for transaction losses		1,892		1,073		4,612		2,857	
Depreciation and amortization		1,287		1,033		3,542		3,135	
Amortization of debt issuance costs		13		26		64		40	
Change in fair value of redeemable preferred stock warrant liability		3,251		(10)		3,610		41	
Stock-based compensation expense		1,986		1,526		5,667		4,817	
Loss (gain) on disposal of fixed assets		—		(7)		33		(3)	
Changes in operating assets and liabilities:		—		—					
Trade and client receivables		(6,517)		(3,525)		(15,137)		(7,239)	
Prepaid expenses and other assets		(86)		140		(658)		183	
Accounts payable		4,745		(7)		5,006		662	
Accrued expenses and other liabilities		(17,823)		4,572		(490)		7,833	
Deferred revenue		5		(147)		103		56	
Net cash provided by (used in) operating activities		(18,593)		4,373		(8,190)		13,450	
CASH FLOWS FROM INVESTING ACTIVITIES:									
Decrease (increase) in restricted cash		6				(94)		(1)	
Purchases of property and equipment		(301)		(941)		(1,598)		(1,509)	
Internal-use software and platform development costs		(725)		(151)		(2,670)		(392)	
Net cash used in investing activities		(1,020)		(1,092)		(4,362)		(1,902)	
CASH FLOWS FROM FINANCING ACTIVITIES:				i		· · · · · · · · · · · · · · · · · · ·			
Changes in funds held in escrow, including funds in transit		(25,977)		(4,564)		(20,283)		(12,016)	
Changes in escrow funds payable		25,977		4,564		20,283		12,016	
Proceeds from exercises of stock options		2,740		93		7,011		1,494	
Proceeds from exercise of redeemable convertible preferred stock warrant								260	
Proceeds from borrowings on debt		15,000		15,000		15,000		15,000	
Payment of debt issuance costs				(84)				(84)	
Repayment of debt		_		(14,000)		_		(17,000)	
Payments of deferred offering costs		(2,403)		(14)		(3,999)		(14)	
Net cash provided by (used in) financing activities		15,337		995		18,012		(344)	
NET INCREASE (DECREASE) IN CASH		(4,276)		4,276		5,460		11,204	
Cash, beginning of period		31,331		34,254		21,595		27,326	
Cash, end of period	\$	27,055	\$	38,530	\$	27,055	\$	38,530	
-		, -	<u> </u>	, -	<u> </u>	, -	<u> </u>		

#### UPWORK INC PRO FORMA BALANCE SHEET IMPACT OF IPO (In thousands) (Unaudited)

The table below shows, on a pro forma basis, the effect of our initial public offering ("IPO") (in thousands; unaudited) as if we had completed the IPO as of September 30, 2018. As of September 30, 2018, we had 36.9 million common shares outstanding. We completed our IPO in October 2018, in which we issued and sold 7,840,908 shares of common stock at a public offering price of \$15.00 per share. We received net proceeds of \$109.4 million after deducting underwriting discounts and commissions of \$8.2 million. We also repaid \$10.0 million of indebtedness under our loan agreement and reclassified our redeemable convertible preferred stock warrant liability of \$4.7 million to stockholders' equity. Lastly, we reclassified deferred offering costs included in other assets to stockholders' equity. Upon the closing of the IPO, all outstanding shares of our redeemable convertible preferred stock automatically converted into 61,279,079 shares of common stock on a one-for-one basis. On a pro-forma basis, we had approximately 106 million common shares outstanding.

	As of September 30, 2018				
Consolidated Balance Sheet Data:	Actual		Pro Forma Adjustments	Pro Forma	
Cash	\$	27,055	\$ 99,381	\$ 126,436	
Total current assets		181,452	99,381	280,833	
Other assets		6,240	(5,648)	592	
Total assets		318,842	93,733	412,575	
Debt, current		29,594	(10,000)	19,594	
Total current liabilities		160,172	(10,000)	150,172	
Other liabilities, noncurrent		6,110	(4,714)	1,396	
Total liabilities		185,586	(14,714)	170,872	
Redeemable convertible preferred stock		166,486	(166,486)	—	
Common stock		4	7	11	
Additional paid-in capital		104,900	274,926	379,826	
Total stockholders' equity (deficit)		(33,230)	274,933	241,703	
Total liabilities, redeemable convertible preferred stock, and stockholders' equity		318,842	93,733	412,575	

#### UPWORK INC RECONCILIATION OF GAAP TO NON-GAAP RESULTS (In thousands, except for per share data) (Unaudited)

	Three Months Ended September 30,			Nine Months Ended September 30,					
		2018		2017		2018		2017	
GAAP Net Income (Loss)	\$	(7,346)	\$	(301)	\$	(14,542)	\$	1,068	
Add back:									
Stock-based compensation		1,986		1,526		5,667		4,817	
Depreciation and amortization		1,287		1,033		3,542		3,135	
Interest expense		589		199		1,674		629	
Other expense, net		3,423		260		3,845		75	
Provision for income tax				45		9		56	
Non-GAAP Adjusted EBITDA	\$	(61)	\$	2,762	\$	195	\$	9,780	
Cost of revenue reconciliation:									
GAAP cost of revenue	\$	20,504	\$	16,894	\$	60,578	\$	47,847	
Stock-based compensation		(59)		(48)		(164)		(241)	
Non-GAAP cost of revenue	\$	20,445	\$	16,846	\$	60,414	\$	47,606	
% of revenue, non-GAAP		32%		32%		32%		32%	
Gross profit and gross margin reconciliation:									
GAAP gross profit	\$	43,609	\$	35,368	\$	125,434	\$	99,946	
Stock-based compensation		59		48		164		241	
Non-GAAP gross margin	\$	43,668	\$	35,416	\$	125,598	\$	100,187	
% of revenue, non-GAAP		68%		68%		68%		68%	
Operating expenses reconciliation:									
GAAP research and development	\$	14,377	\$	11,514	\$	40,680	\$	32,519	
Stock-based compensation		(623)		(432)		(1,711)		(1,271)	
Non-GAAP research and development	\$	13,754	\$	11,082	\$	38,969	\$	31,248	
% of revenue, non-GAAP		21%		21%		21%		21%	
GAAP sales and marketing	\$	18,967	\$	13,626	\$	55,054	\$	37,327	
Stock-based compensation		(355)		(312)		(1,026)		(967)	
Non-GAAP sales and marketing	\$	18,612	\$	13,314	\$	54,028	\$	36,360	
% of revenue, non-GAAP		29%		25%		29%		25%	
GAAP general and administrative	\$	11,707	\$	8,952	\$	34,102	\$	25,415	
Stock-based compensation		(949)		(734)		(2,766)		(2,338)	
Amortization of intangible assets		(667)		(667)		(2,001)		(2,060)	
Non-GAAP general and administrative	\$	10,091	\$	7,551	\$	29,335	\$	21,017	
% of revenue, non-GAAP	<u></u>	16%		14%		16%	<u> </u>	14%	
Income (loss) from operations reconciliation:									
GAAP income (loss) from operations	\$	(3,334)	\$	203	\$	(9,014)	\$	1,828	
Stock-based compensation		1,927		1,478		5,503		4,576	
Amortization of intangible assets		667		667		2,001		2,060	
Non-GAAP income (loss) from operations	\$	(740)	\$	2,348	\$	(1,510)	\$	8,464	
% of revenue, non-GAAP		-1%		4%		-1%		6%	
Net income (loss) reconciliation:									
GAAP net income (loss) attributable to common stockholders	\$	(7,346)	\$	(301)	\$	(14,542)	\$	_	
Change in fair value of redeemable convertible preferred stock warrant liability		3,251		(10)		3,610		41	
Stock-based compensation		1,986		1,526		5,667		4,817	
Amortization of intangible assets		667		667		2,001		2,060	
Non-GAAP net income (loss) attributable to common stockholders	\$	(1,442)	\$	1,882	\$	(3,264)	\$	6,918	
% of revenue, non-GAAP	φ	-2%	Ψ	4%	Ψ	-2%	Ψ	5%	
Net income (loss) per share reconciliation:									
Weighted-average shares outstanding		36,070		33,299		35,129		32,760	
GAAP net loss per share	\$	(0.20)	\$	(0.01)	\$	(0.41)	\$	52,700	
Non-GAAP net income (loss) per share	э \$	(0.20)	э \$	0.06	э \$	(0.41)	э \$	0.21	
Tion Gran lice mediae (1055) per sime	Ψ	(0.04)	Ψ	0.00	Ψ	(0.03)	Ψ	0.21	